# Shri Rawatpura Sarkar University, Raipur



# **Examination Scheme & Syllabus**

# For

# Post Graduation Diploma in Management (PGD)

# Semester-II

(Effective from the session: 2021-22)



# **Faculty of Management**

# Shri Rawatpura Sarkar University, Raipur

Post Graduation Diploma in Management (PGD)

### Semester-II

### **Examination Scheme**

(Effective from the session: 2022-23)

	Course Th/			Type of	ho	achi urs p week	per		Examination Scheme				Total Marks
S.N.		Pr	Subject	Course				TC	The	ory	Practical		al M
					L	Т	Р		EX	IN	EX	IN	Tot
1	MPGD201	Th	Management Information System & DSS	Foundation	1	1	-	2	70	30	-	-	100
2	MPGD 202	Th	Research Methodology	Core	1	1	-	2	70	30	-	-	100
3	MPGD 203	Th	Entrepreneurship Development	Core	1	1	-	2	70	30	-	-	100
4	MPGD 204- A	Th	International marketing (Marketing Specialization)	Foundation	1	1	-	2	70	30	-	-	100
5	MPGD 204- B	Th	Sales and distribution management (Marketing Specialization)	Core	1	1	-	2	70	30	-	-	100
6	MPGD 205- A	Th	Management of Industrial Relations (HR Specialization)	Foundation	1	1	-	2	70	30	-	-	100
7	MPGD 205- B	Th	HRM: Training and Development (HR Specialization)	Core	1	1	-	2	70	30	-	-	100
8	MPGD 206	Th	Research Report & Viva	Core			-	2	-	-	70	30	100
Tota	al Contact hi week: 32	. per	То	tal Credit:	16					Total	Marks	5:	800



Course Title	MANAGEMENT INFORMATION SYSTEM & DSS (NEW)									
Course Code	MPGD2	MPGD201								
Course	L	Т	Р	ТС						
Credits	1	1	-	2						
Prerequisites	The basi	c kno	wledg	ge about th	ne management information system.					
Course Objectives	• Understand the leadership role of Management Information Systems in achieving business competitive advantage through informed decision making. Analyze and synthesize business information and systems to facilitate evaluation of strategic alternatives									
Course Contents	facilitate evaluation of strategic alternatives UNIT I Introduction to Information Technology (IT), Database management systems (DBMS) and various data models, Concept of 2-Ties and 3- Tier architecture, System analysis and design ,software development life cycle. UNIT II Management Information systems (MIS), Transaction processing system (TPS), office automation system (OAS), Executive support system (ESS). UNIT III Decision support system (DSS), Expert system (ES), Functional applications of TPS, OAS, MIS, DSS, and ES in the organization. UNIT IV Designing MIS with software solutions (Case study for a Banking enterprise), characteristics of MIS and DSS, component of MIS and DSS, capability of DSS, classification of DSS; Simon's, Model for decision making UNIT V How Business use Information Systems; Strategic Information Systems for Competitive advantage Achieving Operational Excellence and Customer Intimacy;									
Course Outcomes	<ul> <li>Contemporary Issues in Information Systems.</li> <li>After the completion of the course student will understand the evaluate the role of information systems in today's competitive business environment</li> <li>evaluate the role of information systems in supporting various levels of business strategy</li> </ul>									
Text Books	Г	Transf	formir		etherbe; Information Technology for Management, izations in the Digital Economy, Wiley Singapore 2004)					



	(2022-23)
	2. Gordon, B.Davis and Margrethe H.Olson; Management Information
	Systems: Conceptual Foundations, Structure and Development, McGraw- Hill, New York, 1985
	1. Laudon, Kenneth C, & Jane P.Laudon, Management Information System : Organisation and Technology, PHI Publication
Reference Books	2. Narayan B. Management Information System, APH, New Delhi 1998
	<ol> <li>Senn, James A., Analysis and Design of Information Systems, McGraw Hill Publication</li> </ol>



Course Title	RESEARCH METHODOLOGY								
Course Code	MPGD 202								
Course	L	Т	Р	ТС					
Credits	1	1	-	2					
Prerequisites	To basi sampling		owled	lge about	Importance of data collection, research design,				
Course Objectives		-	-		paper to provide the in- depth knowledge of the				
Course Contents	Research Research Manager UNIT II Research Methods Research UNIT II Samplin, Probabil and Prec Scale at Seconda UNIT IV Summar Analysis Sign test Analysis	research design.							
Course Outcomes	• After completion of these courses the students will come up with good knowledge of research								
Text Books					ch Methodology, New Age International Publishers r: Business Research Methods, TMH				



	()
Reference Books	<ol> <li>Gupta S. P. and Gupta, M. P., Business Statistics, Sultan Chand and Sons, New Delhi, 1997.</li> </ol>
DOOKS	2. Sancheti S. C. and Kapoor, V. K, Statistics - Theory Methods and Applications, Sultan Chand and sons, New Delhi.



Course Credits         L         T         P         TC           Course Credits         1         1         -         2           Prerequisites         To basic knowledge about the entrepreneurship         To basic knowledge about the entrepreneurship           Course Objectives         -         The course will focus primarily on those concepts, techniques and issues of Entrepreneurship and Development Management.           UNIT I         Concept of Entrepreneur v/s Intrapreneurs , Entrepreneur v/s Entrepreneurship; Entrepreneur v/s Manager: Role of Entrepreneur v/s Entrepreneurship Entrepreneur v/s Manager: Role of Entrepreneur in Indian economy and developing economies with reference to Self-employment Development, Entrepreneur, visues-motivation. Small business and corporate entrepreneurship-culture and competence- Building Entrepreneursial organization. Entrepreneurial team-matching human resources needs and skills.           UNIT II         Identifyingbusinessopportunitiesandplanningforbusinessservice&production.Bu sinesspromotion and incentives; Creating Entrepreneurial Venture, Business Planning Process,EnvironmentalAnalysis- SearchandScanning:IdentifyingProblemsOpportunities;Defining Business Idea - Product, Location & ownership; Stages in starting the new venture.           UNIT IV         Project Management a) Meaning, Objectives and How to choose a project b) Technical, Franzik Marketing, Personnel Feasibility) Estimating and Financing Funds requirement, Significance and determinants of Working Capital, Venture Capital Funding, Schemes offered by various commercial banks and financing Funds requirement, Significance and determinants of Working Capital, Venture Capital Funding, Schemes offer	Course Title	ENTREPRENEURSHIP DEVELOPMENT									
Course Credits         1         1         2           Prerequisites         To basic knowledge about the entrepreneurship           Course Objectives         • The course will focus primarily on those concepts, techniques and issues of Entrepreneurship and Development Management.           UNIT I         Concept of Entrepreneurship and Development, Conceptual models of entrepreneurship. Entrepreneur v/s Intrapreneurs , Entrepreneur v/s Entrepreneurship Entrepreneur v/s Manager: Role of Entrepreneur v/s Entrepreneurship Entrepreneur v/s Manager: Role of Entrepreneur v/s Entrepreneurship Entrepreneur v/s Manager: Role of Entrepreneur in Indian economy and developing economies with reference to Self-employment Development, Entrepreneurial Culture.           UNIT II         Entrepreneurial characteristics – Attributes and Characteristics of successful Entrepreneurship-culture and competence-Building Entrepreneurial organization. Entrepreneurial team-matching human resources needs and skills.           UNIT III         Identifyingbusinessopportunitiesandplanningforbusinesservice&production.Bu sinesspromotion and incentives; Creating Entrepreneurial Venture, Business Planning         Process,EnvironmentalAnalysis- SearchandScanning;IdentifyingProblemsOpportunities;Defining Business Idea- Product, Location & ownership; Stages in starting the new venture.           UNIT IV         Project Management a) Meaning, Objectives and How to choose a project b) Technical, Franzi Marketing, Personnel Feasibility) Estimating and Financing Funds requirement, Significance and determinants of Working Capital, Venture Capital Funding, Schemes offered by various connercial banks and financial institutions.           UNIT V         Role	Course Code	MPGD	MPGD 203								
IIIIPrerequisitesTo basic knowledge about the entrepreneurshipCourse Objectives• The course will focus primarily on those concepts, techniques and issues of Entrepreneurship and Development Management.UNIT I Concept of Entrepreneurship and Development Conceptual models of entrepreneurship; Entrepreneur v/s Intrapreneurs , Entrepreneur v/s Entrepreneurship Entrepreneur v/s Intrapreneurs , Entrepreneur v/s Entrepreneurial Culture. UNIT IIDevelopment, Entrepreneur, attitudes-motivation. Small business and corporate entrepreneurship-culture and competence- Building Entrepreneurial organization. Entrepreneurial team-matching human resources needs and skills. UNIT III Identifyingbusinessopportunitiesandplanningforbusinesservice&production.Bu sinesspromotion and incentives; Creating Entrepreneurial Venture, Business Jeanning Process.EnvironmentalAnalysis- SearchandScanning:IdentifyingProblemsOpportunities.Defining Business Idea - Product, Location & ownership; Stages in starting the new venture. UNIT IV Project Management a) Meaning, Objectives and How to choose a project b) Technical, Huncid, Marketing, Personnel Feasibility) Estimating and Financing Funds requirement, Significance and determinants of Working Capital, Venture Capital Funding, Schemes offered by various conmercial banks and financial institutions.UNIT IV Role of Central Govt. and State Govt. in Promoting Entrepreneurship, Promotion of Export orient dun its, Fis	Course	L	Т	Р	ТС						
Course Objectives <ul> <li>The course will focus primarily on those concepts, techniques and issues of Entrepreneurship and Development Management.</li> </ul> UNIT I              Concept of Entrepreneurship and Development, Conceptual models of entrepreneurship: Entrepreneur v/s Intrapreneurs , Entrepreneur v/s Entrepreneurship: Entrepreneur v/s Manager: Role of Entrepreneur in Indian economy and developing economies with reference to Self-employment Development, Entrepreneurial Culture.          UNIT II              Entrepreneurship-culture and competence- Building Entrepreneurship-culture and competence- Building         Entrepreneurial organization. Entrepreneurial team-matching human resources needs and skills.               UNIT III             Identifyingbusinessopportunitiesandplanningforbusinessservice&production.Bu sinesspromotion and incentives; Creating Entrepreneurial Venture, Business Planning Process, EnvironmentalAnalysis- SearchandScanning; IdentifyingProblemsOpportunities; Defining Business             Idea- Product, Location & ownership; Stages in starting the new venture.             UNIT IV             Project Management a) Meaning, Objectives and How to choose a project b) Technical, Furcial Marketing, Personnel Feasibility) Estimating and Financing Funds requirement, Significance and determinants of Working Capital, Venture Capital Funding, Schemes offered by various commercial banks and financial institutions.          UNIT V          Role of Central Govt. and State Govt. in Promoting Entrepreneurship, Promotion of Export orient dun its, Fiscal land Tax concessions Role of Govt. other InstitutionsintheEntrepreneurshipDevelopment- DistrictIndustries(DIC)anditisfunctioning. <th>Credits</th> <th>1</th> <th>1</th> <th>-</th> <th>2</th> <th></th>	Credits	1	1	-	2						
Objectives         of Entrepreneurship and Development Management.           UNIT I         Concept of Entrepreneurship and Development, Conceptual models of entrepreneurship; Entrepreneur v/s Intrapreneurs , Entrepreneur v/s Entrepreneurship; Entrepreneur v/s Manager: Role of Entrepreneur in Indian economy and developing economies with reference to Self-employment           Development, Entrepreneur v/s Manager: Role of Entrepreneur in Indian economy and developing economies with reference to Self-employment           Development, Entrepreneur, attitudes-motivation. Small business and corporate entrepreneurship-culture and competence- Building           Entrepreneurial organization. Entrepreneurial team-matching human resources needs and skills.           UNIT III           Identifyingbusinessopportunitiesandplanningforbusinesservice&production.Bu sinesspromotion and incentives; Creating Entrepreneurial Venture, Business planning Process.EnvironmentalAnalysis-SearchandScanning;IdentifyingProblemsOpportunities;Defining Business           Idea- Product, Location & ownership; Stages in starting the new venture.           UNIT IV           Project Management a) Meaning, Objectives and How to choose a project b) Technical, Fruncia Marketing, Personnel Feasibility) Estimating and Financing Funds requirement, Significance and determinants of Working Capital, Venture Capital Funding, Schemes offered by various commercial banks and financial institutions.           UNIT IV           Role of Central Govt. and State Govt. in Promoting Entrepreneurship, Promotion of Export orient dun its, Fiscal land Tax concessions Role of Govt. other InstitutionsintheEntrepreneurshipDevelopment-DistrictIndustries(DI	Prerequisites	To basic	kno	wled	ge about	the entrepreneurship					
Course Course Contents Course Contents Course Contents Course Contents Course Contents Course Contents Course Cour											
		Concept entrepre Entrepre economy Develop UNIT II Entrepre successf corporat Entrepre resource UNIT II Identifyi sinesspro Planning Searchar Idea- Pre UNIT I Project Technica Funds re Capital institutio UNIT V Role of Promotio Institutio	neur eneur y and omen I eneur ful ingbu comotion g ndSca oduc V Mana al, Fi equir Fund ons. 7 f Ce on of onsin indus	ship; ship; ship l devo t, Ent ial o Entre repre- ial o eds an usines on ar unning t, Loo agem narcial emen ling, entral Expo theE tries( ntrep	Entrepp Entrepre eloping e repreneu character preneurship organizat nd skills. ssopportu d incen g;Identify cation & ent a) M Marketin t, Signifi Schemes Govt. ort orient entreprene DIC) and preneurs-	reneur v/s Intrapreneurs , Entrepreneur v/s meur v/s Manager: Role of Entrepreneur in Indian conomies with reference to Self-employment rial Culture. istics – Attributes and Characteristics of attitudes-motivation. Small business and -culture and competence- Building tion. Entrepreneurial team-matching human unitiesandplanningforbusinessservice&production.Bu tives; Creating Entrepreneurial Venture, Business Process,EnvironmentalAnalysis- ingProblemsOpportunities;Defining Business ownership; Stages in starting the new venture. leaning, Objectives and How to choose a project b) ng, Personnel Feasibility) Estimating and Financing cance and determinants of Working Capital, Venture offered by various commercial banks and financial and State Govt. in Promoting Entrepreneurship, dun its, Fiscal land Tax concessions Role of Govt. other surshipDevelopment itsfunctioning.					
Problems, beginning and growth as a entrepreneur, Lessons from Successful			0								



	Entrepreneurs.							
Course Outcomes	• After the completion of this course student will understand the entrepreneurship development.							
	1. Poornima M. Charantimath, "Entrepreneurship Development and Small Business Enterprise", Pearson Education.							
Text Books	<ol> <li>Bukowitz, Wendi R., and Ruth Williams, "The Knowledge Manageme Fieldbook", Prentice-Hall, New York. 1999.</li> </ol>							
	<b>3.</b> Zimmerer and Searbourough, Essentials of entrepreneurship and small business management", Pearson Education.							
	1. MarcDollinger, "Entrepreneurship", PearsonEducation.							
Reference Books	<ol> <li>Morey, D., Mark Maybury, and BhavaniThuraisingham(eds.), "KnowledgeManagement: Classicand Contemporary Works", Universities Press, Hyderabad.</li> </ol>							



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Course Title	INTERNATIONAL MARKETING									
Course Code	MPGD	MPGD 204-A								
Course	L	Т	Р	ТС						
Credits	1	1	-	2						
Prerequisites	The basi	ic kn	owled	lge about ]	Marketing and international management.					
Course Objectives	e	• The basic objective of this course is to acquaint the students with environmental, procedural, institutional and decisional aspects of international marketing.								
	Internati Internati UNCTA Econom <b>UNIT-I</b>	ional ional ional ID, iic Co I	Tra Ma WTO	de, Mark rketing; 1 , Custom inities.	efinition, Concept and Setting; Distinctions between eting and Business; Economic Environment of International Institutions – World Bank, IMF, s Union, Common Markets, Free Trade Zones, 1 Marketing–Fiscal and Non-fiscal Barriers, Non-					
Course Contents	<ul> <li>tariff Barriers; Trading Partners – Bilateral Trade Agreements, Commodity Agreements and GSP.</li> <li>UNIT-III</li> <li>India and World Trade, Import and Export Policy, Direction and Quantum of India's Exports; Institutional Infrastructure for Export Promotion;" Export Promotion Councils, Public Sector Trading Agencies, ECGC, Commodity Boards etc.</li> </ul>									
	UNIT-IV									
	Procedure and Documents–Registration of Exporters, Export Quotations, Production and Clearance of Goods for Exports, Shipping and Transportation, Insurance, Negotiation of Documents; Instruments of Payments – Open Account, Bills of Exchange; Letter Of Credit – Export Finance.									
	UNIT-V									
	International Marketing Mix–Identification of Markets, Product Policy, International Product Life Cycle Promotion Strategy, Pricing Strategy and Distribution Strategy; Various Forms of International Business; Marketing of Joint Ventures and Turnkey Projects.									
Course Outcomes	• The course will come up with enhancing student international marketing skills.									
Text Books	J 2. A	lersey Ande	y, Pre rson,	ntice Hall R. Profes	sional Sales Management! Englewood Cliffs, New Inc., 1992 ssional Personnel Selling. Englewood Cliffs, New Inc., 1992					



	<ol> <li>Buskirk, R H and Stanton, W J Management of Sales Force. Homewood Illinois, Richard D. Irwin, 1983</li> </ol>
Reference Books	<ol> <li>Dairymple, D J Sales Management; Concepts and Cases, New York, John Wiley, 1989</li> </ol>
	<ol> <li>Johnson, EM etc. Sales Management: Concepts, Practices and Cases, New York, McGraw Hill, 1986</li> </ol>



Course Title	SALES AND DISTRIBUTION MANAGEMENT								
Course Code	MPGD 204-B								
Course	L	Т	Р	ТС					
Credits	1	1	-	2					
Prerequisites	Introduc	ction	to Ma	arketing, l	Product lifecycle, Green Marketing,				
Course Objectives	v	• The purpose of this paper is to acquaint the student with the concepts which are helpful in developing a sound sales and distribution policy and in organizing and managing sales force and marketing channels							
Course Contents									
Course Outcomes	<ul> <li>Marketing Channels; International Marketing Channels.</li> <li>After completion of these courses the students will come up with good marketing skill and also come with the sales management</li> </ul>								
Text Books	<ol> <li>Anderson, R. Professional Sales Management! Englewood Cliffs, New Jersey, Prentice Hall Inc., 1992</li> <li>Anderson, R. Professional Personnel Selling. Englewood Cliffs, New Jersey, Prentice Hall Inc., 1992</li> <li>Buskirk, R H and Stanton, W J Management of Sales Force. Homewood Illinois, Richard D. Irwin, 1983</li> </ol>								



	<ol> <li>Dairymple, D J Sales Management; Concepts and Cases, New York, John Wiley, 1989</li> </ol>
Reference Books	<ol> <li>Johnson, EM etc. Sales Management: Concepts, Practices and Cases, New York, McGraw Hill, 1986</li> </ol>
	3. Stanton, William J etc Management of a Sales Force, Chicago, Irwin, 1995



#### **SPECIALIZATION – HUMAN RESOURCE MANAGEMENT -2**

Course Title	MANAGEMENT OF INDUSTRIAL RELATIONS								
Course Code	MPGD 205-A								
Course	L	Т	Р	ТС					
Credits	1	1	-	2					
Prerequisites	Knowlee	dge a	bout	the HRM	and recruitments, job etc				
Course Objectives		• Organizational efficiency and performance are intricately interlinked with industrial relations. This course is an attempt to appreciate the conceptual and practical aspects of industrial relations at the macro and micro levels.							
Course Contents	economi Manage Influence UNIT – Legal F Trade U Work L India, s scenario UNIT – Wage a administ fringe I Disciplin UNIT – Participa Sharing. Employer relations UNIT – Employer Technol and Co	al Re ic So ment ing f II rame Inion ife- V hop - Co III and tratio benef ne an IV ative ment s- Lal V ee er ogica	work actors work and Work floor llectiv Salary n, es its. 1 d Gri mana Stru bor M hoor M hoor M	o; Indust cept- Eval s of IR in o of Indus the Emplo ers" Partic , Plant L ze bargain y Admini sentials- N issues and evance M agement a acture -So larket.	tives; Industrial Relations and the Emerging Socio- rial Relations and the State. Industrial Relations uation - Background of industrial Relations in India- enterprise and the consequences. trial Relations; Role and Future of Trade Unions; oyee; Trade Union and the Management. Quality of cipation in Management - Worker's Participation in evel, Board Level- Workers'' Welfare in Indian ing concepts & Characteristics -Promoting peace istration-Nature & Significance of wage, salary Minimum wage- Fair wage, Real wage, Incentives & d Constraints in Wage Determination in India. anagement; Negotiation and Collective Settlements. and Co-ownership; Productive Bargaining and Gain ocial Partnership-Wider approaches to industrial nd Quality Management; Industrial Relations and ning, nature and scope of industrial disputes - Cases lustrial Disputes -Prevention and Settlement of				
Course Outcomes	• ]	Гhe c	ourse		g up the HRM knowledge & industrial Relation with				



Text Books	<ol> <li>Kochan, T.A. &amp; Katz Henry, "Collective Bargaining and Industrial Relations", 2nded. Homewood, Illinois, Richard D Irish, 1988</li> </ol>
	<ol> <li>Mamkoottam, K, "Trade Unionism, Myth and Reality", New Delhi, Oxford University Press, 1982</li> </ol>
Reference Books	1. Niland J R etc. "The Future of Industrial Relations", New Delhi, Sage, 1994.4
	<ol> <li>Papola, T S &amp; Rodgers, G. "Labour Institutions and Economic Development in India", Geneva, ILO,1992</li> </ol>
	<ol> <li>Ramaswamy, E A, "The Rayon Spinners The Strategic Management of Industrial Relations", New</li> </ol>



Course Title	HRM :TRAINING & DEVELOPMENT								
Course Code	MPGD205-B								
Course Credits	L	Т	Р	ТС					
	1	1	_	2					
Prerequisites	The basic knowledge about the HRM								
Course Objectives	• The purpose of this paper is to provide an in-depth understanding of the role of Training in the HRD, and to enable the course participants to manage the Training systems and processes.								
Course Contents	<ul> <li>UNIT – I</li> <li>Training Process– an overview; Role, Responsibilities and Challenges to Training Managers.</li> <li>UNIT – II</li> <li>Organization and Management of Training Function; Training Needs Assessment and Action Research</li> <li>UNIT – III</li> <li>Instructional Objectives and Lesson Planning; Learning Process; Training Climate and Pedagogy.</li> <li>UNIT – IV</li> <li>Developing Training Modules; Training Methods and Techniques; Facilities Planning and Training Aids; Training Communication.</li> <li>UNIT-V</li> <li>Training Evaluation; Training and Development in India.</li> </ul>								
Course Outcomes	• The course will bring up the HRM knowledge & Training and Development with the management								
Text Books	<ol> <li>Beunet, Roger ed., "Improving Training Effectiveness", Aldershot, Gower, 1988</li> <li>Buckley R &amp; Caple. Jim. "The Theory &amp; Practice of Training". London, Kogan &amp; Page, 1995</li> </ol>								
Reference Books	<ol> <li>Lynton, R Pareek, U., "Training for Development". 2nded. New Delhi, Vistaar, 1990</li> <li>Pepper, Allan D., "Managing the Training and Development Function". Aldershot, Gower, 1984</li> <li>Rae, L., "How to Measure Training Effectiveness", Aldershot, Gower, 1986</li> </ol>								



(2022-23)								
Course Title	RESEARCH REPORT AND VIVA							
Course Code	MPGD206							
Course Credits	L	Т	Р	ТС				
	1	1	-	2				
Prerequisites	The basic knowledge about the courses							
Course Objectives	• The purpose of this paper to provide the in- depth knowledge of the research report.							
Course Contents	Students have to select empirical topics for their research projects in consultations with the faculty members in their Institute. The projects will be conducted in groups of two (minimum) and three (maximum). Students are required to submit a report on their empirical topics. Students' projects will be examined through a presentation or viva voce by an external examiner and an internal examiner.							
	RESEARCH ANALYSIS LAB OBJECTIVES							
	<b>OBJECTIVES</b> This lab aims to build students capability for using software used in Business. This may include SPSS, Software, MS Excel, MS Access, MS word, MS power point. Other software as prescribed by the institute may also be learnt in this Lab. Students are required to submit a report of various software, they learnt during this lab which will be examined through a viva voce conducted by an external examiner and an internal examiner.							
Course Outcomes	• After completion of the course student will come up with good knowledge about the research project, and software.							